

# **NASA** Shared Services Center

# **Communication Plan for Processing Training Notices (Internal Training) Transition to the NASA Shared Services Center**

# **FINAL**

NASA Shared Services Center Building 5100 Stennis Space Center, MS 39529

# **Document History Log**

| Status<br>(Basic/Revision/Cancelled) | Revision Date | Description of Change |  |
|--------------------------------------|---------------|-----------------------|--|
| Basic                                | 5/15/2007     | Basic Release         |  |
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# **Approved by**

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Date

#### **Communication Objectives**

The following communication objectives have been identified for the transition of Processing Training Notices (from here forward referred to as Internal Training).

- Communicate with all affected stakeholders
- Compose and distribute consistent, clear, concise, audience-specific messages
- Employ effective and appropriate communication vehicles: environment and audience analysis are crucial in identifying communications efforts
- Set appropriate expectations
- Provide frequent and unbiased status of project progress
- Communicate to stakeholders what they need to know, before they need to know it
- Provide ample time for stakeholders to move past an emotional reaction and on to effective involvement
- Meet frequently and regularly with project managers on developments and tactical concerns
- Offer opportunities for private communication as appropriate
- Hold project-wide meetings at important milestones
- Gather and provide after-action feedback to track and resolve issues with quick hit solutions
- Communicate results of after-action resolutions for quick win messages

### **Communication Strategy**

The NSSC Communication Strategy for the Internal Training activity transition includes: face-to-face meetings, teleconferences, a Service Delivery Guide, a Quick Reference Guide, an information-specific website, a Transition Plan, and an Operational Readiness Review.

The NSSC Civil Servant and Contractor Internal Training Transition Managers are drafting and approving processes and policies which ensure decisions are made with input from all affected parties in relation to the Internal Training activity transition. Weekly and/or as needed meetings are held among the Internal Training Transition Team, the NSSC Contractor Training Operational Supervisor, and the NSSC Contractor Human Resources Manager. Processes and procedures are presented and approved by NSSC Civil Servant and Contractor Management.

All relevant activity transition information will be distributed to our stakeholders, customers, and NASA Centers to maintain clear and consistent communication channels.

### Key Messages that should be reiterated constantly/consistently

Strategic Core Messages Developed Prior to Activity Transitions
Why the Agency Implemented the NSSC

- Supports meeting NASA strategic business and mission efforts with limited resources
  - There are greater demands to utilize resources (people, time, dollars) to best support our core mission.
- Improves overall quality and service

- Improving both the efficiency and effectiveness of transactional support activities will provide for consistent, high quality, easily accessible, timely services delivered in a customer focused fashion.
- Supports One NASA
  - Consolidation supports the Agency's focus of operating as one team that better leverages its skills and resources.

### Tactical Core Messages – Key Messages Developed for Activity Transitions

#### The Value of the NSSC to Our Customers

- Redirects scarce Agency resources to critical missions
  - By consolidating and standardizing business processes the NSSC can achieve economies of scale, eliminate duplication of support functions, and allow Centers to concentrate on core activities.
- Accessibility
  - The NSSC is accessible through a self-service portal and the Customer Contact Center, which is open 12 hours per day, 5 days a week.
- Increased Customer Service
  - The NSSC will improve the efficiency and effectiveness of transactional support, which will provide for customer focused, consistent, high quality, and timely services.
- The NSSC is coordinating efforts Agency-wide to make transitions as seamless as possible for NASA employees.
- The NSSC will provide Centers with improved data quality and reporting capabilities by streamlining data collection processes.

## NASA Shared Services Center

| Target Audiences                                                                                                                                                  |                                                                            |                                                                                                          |                                                                                                                                                           |                                                                 |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|--|--|
| Internal to NSSC                                                                                                                                                  |                                                                            |                                                                                                          | External to NSSC                                                                                                                                          |                                                                 |  |  |
| <ul> <li>NSSC Civil Servants (Internal Training)</li> <li>NSSC Contractors (Internal Training)</li> <li>NSSC Liaisons</li> <li>Customer Contact Center</li> </ul> |                                                                            |                                                                                                          | <ul> <li>NASA Center Training Offices</li> <li>OHCM</li> <li>Agency-wide (NASA Employees)</li> <li>Vendors</li> <li>Center Procurement Offices</li> </ul> |                                                                 |  |  |
| Audience                                                                                                                                                          | Message/Objective                                                          | Method/Channel                                                                                           | Timing/Frequency                                                                                                                                          | Target Dates                                                    |  |  |
| OHCM<br>Center Training Offices                                                                                                                                   | Moderate Change –<br>process change and<br>possible customer<br>resistance | Face-to-Face meetings<br>(if required), email,<br>telecons, SDG,<br>transition plan, Web site<br>content | Weekly and as needed                                                                                                                                      | Weekly and/or as needed until "go-live"                         |  |  |
| NASA Employees                                                                                                                                                    | Internal Training Process                                                  | QRG, Web Site content                                                                                    | As needed, up to 90 days after transition                                                                                                                 | QRG: 20 days before "go-live" Web site: 5 days before "go-live" |  |  |
| Customer Contact Center                                                                                                                                           | Internal Training Process<br>/ FAQs                                        | Email, other necessary training                                                                          | Training before "go-live"                                                                                                                                 | TBD                                                             |  |  |
| NSSC Liaisons                                                                                                                                                     | Provide transition support to NASA Centers                                 | E-mail, Telecons, SDG,                                                                                   | Included on CTO telecom invites and as needed                                                                                                             | N/A                                                             |  |  |
| Center Procurement<br>Offices                                                                                                                                     | General Transition<br>Strategy                                             | Email                                                                                                    | As needed                                                                                                                                                 | N/A                                                             |  |  |
| Vendors                                                                                                                                                           | Billing information,<br>Internal Training Process                          | Email / Individual<br>Telecons                                                                           | As needed, continuous process information w/ every vendor contact                                                                                         | N/A                                                             |  |  |